



Agenda

To all Members of the

HEALTH AND ADULTS SOCIAL CARE OVERVIEW AND SCRUTINY PANEL

Notice is given that a Meeting of the above Panel is to be held as follows:

Venue: Council Chamber, Civic Office, Waterdale, Doncaster, DN1 3BU

Date: Thursday, 23rd November, 2023

Time: 10.00 am

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Damian Allen
Chief Executive

Issued on: Wednesday, 15th November 2023

Governance Services Officer for this meeting

Caroline Martin
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Items for Discussion:

1. Apologies for Absence
2. To consider the extent, if any, to which the public and press are to be excluded from the meeting.
3. Declarations of Interest, if any
4. Minutes of the Health and Adult Social Care Overview and Scrutiny Panel held on the 28th September 2023 (*Pages 1 - 8*)
5. Public Statements

[A period not exceeding 20 minutes for statements from up to 5 members of the public on matters within the Panel's remit, proposing action(s) which may be considered or contribute towards the future development of the Panel's work programme].

A. Items where the Public and Press may not be excluded

6. Update from Doncaster and Bassetlaw Teaching Hospitals (DBTH) (*Pages 9 - 38*)
7. Health and Social Care: Winter Planning in Partnership (*Pages 39 - 44*)
8. Overview and Scrutiny Work Plan and Council's Forward Plan of Key Decisions (*Pages 45 - 62*)

MEMBERSHIP OF THE HEALTH AND ADULTS SOCIAL CARE OVERVIEW AND SCRUTINY PANEL

Chair – Councillor Glynis Smith
Vice-Chair – Councillor Martin Greenhalgh

Councillors Laura Bluff, Linda Curran, Yetunde Elebuibon, Sean Gibbons, Julie Grace, Jake Kearsley and Sue Knowles

Invitees: Jim Board UNISON

Public Document Pack Agenda Item 4

CITY OF DONCASTER COUNCIL

HEALTH AND ADULTS SOCIAL CARE OVERVIEW AND SCRUTINY PANEL

THURSDAY, 28TH SEPTEMBER, 2023

A MEETING of the HEALTH AND ADULTS SOCIAL CARE OVERVIEW AND SCRUTINY PANEL was held at the , DONCASTER on THURSDAY, 28TH SEPTEMBER, 2023 at 2.00 PM

PRESENT:

Chair - Councillor Glynis Smith

Councillors Martin Greenhalgh, Linda Curran, Yetunde Elebuibon, Sean Gibbons, Julie Grace and Sue Knowles

ALSO IN ATTENDANCE:

City of Doncaster Council;

- Annika Leyland-Bolton – Assistant Director for Adult Social Care

External;

- Kayleigh Harper – Head of Transformation for Living Well (South Yorkshire ICB)
- James Perkins – Transformation Manager for Starting Well (South Yorkshire ICB)
- Christina Harrison - Care Group Director for Children’s Care Group (RDASH)
- Nicola Abdy – Community Mental Health Transformation for Doncaster Adults
- Andrea Butcher - Director (People Focused Group)
- Reece Atkinson (Better You)
- Stuart Marshall - Support Worker (Peer Support, Better You)
- Michelle Beck - Manager (Better You)

		<u>ACTION</u>
1	<u>APOLOGIES FOR ABSENCE</u>	
	Apologies for absence were received from Councillor Jake Kearsley and Councillor Laura Bluff.	
2	<u>DECLARATIONS OF INTEREST, IF ANY</u>	
	None.	
3	<u>MINUTES OF THE HEALTH AND ADULT SOCIAL CARE OVERVIEW</u>	

	<u>AND SCRUTINY PANEL HELD ON THE 11TH MAY 2023</u>	
	The minutes of the Health and Adult Social Care Overview and Scrutiny Panel held on the 11th May 2023 were approved as a true record.	
4	<u>PUBLIC STATEMENTS</u>	
	There were no public statements made.	
5	<u>MENTAL HEALTH SUPPORT TO YOUNG ADULTS (18-25 YEAR OLDS) IN DONCASTER</u>	
	<p>The Chair and Members of the Health and Adult Social Care Overview and Scrutiny Panel gave consideration to information provided to young adults (aged 18–25) experiencing mental health problems in Doncaster. This included the support to young adults who transitioned from receiving support from Children and Adolescent Mental Health Services (CAMHS) to being supported by Adult Mental Health Services (AMHS). An updated was also provided on a new provision established in Doncaster ('Better You'), a service offering mental health support to young adults aged 18-25.</p> <p>Reece spoke about his experiences with Better You and how it had been better than when previously dealing with social services and other services. He explained that he had never felt listened to before and had struggled with confidence and opening up, however, this had changed once he had started engaging with this service. He added that he can be himself and will only receive calls to check if he is ok which he greatly appreciated. Reece spoke about how the service had helped him resolve issues with his Universal Credit and that he had progressed to gaining full-time employment.</p> <p>A discussion took place that included the following areas;</p> <p>Joint Appointments – It was shared that CAMHS took the lead with joint appointments and that there was a link to the Care Co-ordinator in the AMHS, when enabling a transition into adult services. It was explained that there were also Peer Support Workers (who have lived experience of mental illness). Reference was made to the Transition Policy currently in place and it was outlined that Care Co-ordinators tended to be Band 6 Nurses within Adult Services that supported the transfer. It was noted that Mental Health Services were currently being redesigned and therefore roles may look different in time.</p> <p>Specialist Wheelchairs - It was clarified that new wheelchairs and aids made available to children and young people were individual to the user. In response to whether these wheelchairs continued for users entering into adulthood, it was confirmed that these were reassessed and redesigned as needs changed and formed part of an</p>	

ageless service. The Chair expressed a wish to discuss this further outside of the meeting.

Contract Extension – It was noted that the mobilisation of the Doncaster 'Better You' service had been delayed in terms of establishing the premises and services and was therefore still considered a pilot. It was explained that to make informed decisions, a robust set of both qualitative and quantitative information over a period of around 12 months was required.

Andrea Butcher explained that they had commissioned an independent survey through the Citizens Network, who were designing the report and undertaking interviews with RDaSH and referrers. Members were informed that they were working closely with commissioners who had visited the service and received the data (which included individual stories) demonstrating the impact of the service.

It was explained that the root cause analysis was undertaken to ensure that gaps in the service or access with young children were identified. It was added that this information would be fed back to commissioners and responded to as they arose. It was explained that work was being undertaken such as accessing GP appointments and ensuring that young people felt that they were being listened to.

It was acknowledged that as a pilot, the project was in its infancy, dealing primarily with basic needs for young people such as housing and food. It was continued that as part of the next phase, there was an intention to continue with person-centred planning and approach. Examples of areas being considered going forward included focusing on certain mental health issues such as trauma and coping mechanisms.

Location of Premises – It was felt that the location of the building helped to anonymise the building which reduced stigmatisation. It was commented that there was a relaxed atmosphere experienced by young people and the outside park space could be utilised. It was added that there was security in place at night and no lone working undertaken.

Members were informed that surveys were carried out through Facebook and sought opinions from young people on issues such as opening times and activities. It was added that the service was accountable to the Young Board of Advisers.

Referrals – It was considered positive that referrals were coming in through a wide range of partner agencies. The Panel was informed that the largest percentage of referrals at 44%, came from Safe Space (who had begun referring at an earlier stage), 12% Care Leavers, 18% DWP, 7.2% CAMHS and then from other partners that included South Yorkshire Police and the Youth Offending Team. It was hoped that the referral process could be widened to include more partners. Members

were assured that partners were aware of the referral form, however, a process was in place to review this.

Communication – Regarding Kooth (the online mental health provision), it was explained that engagement had taken place since March 2022 and had targeted GPs through their practices and events. It was explained that different ways had been used to communicate the message to children and young people such as through assemblies and information provided on business cards and planners. It was continued that Community Engagement Officers had visited most secondary schools and would be progressing this work with remaining secondary schools and Doncaster College. Finally, the Panel heard that providers such as RDASH, PFG and Doncaster Autism Services had been approached and asked to encourage further use of the online service.

It was explained that demographics of Kooth users were monitored. Members heard that work was being undertaken which looked at sub-locations, and being used to consider different patterns, for example, why was one area not using Kooth compared to another and how can that be improved. A Member commented that in terms of demographics that age, gender and ethnicity were important sets of data to include when monitoring. Members were told that work was being undertaken with different faith groups, Me and MIND and RDash, who had themselves carried out work with the Muslim community.

Transition From Children to Adult Mental Services – Members welcomed the commitment that had been made to develop transition services. It was explained that an extensive wraparound service was provided to the child and family, which as the child got older would be more focused on the individual. It was explained that the young person might not want an adult present. Members heard how relationships with the family change and assured Members that families would still be consulted with and kept informed as best as possible. Reference was made to E Clinics that supported children and young people as well as their families. It was continued that Virtual Reality headsets were being trialled to help treat issues such as social anxiety or supporting a young person to go into school. Finally, it was noted that social media also provided an additional avenue to engage with and help support young people.

It was explained that the workforce would look different in Adult Mental Health Services as well as the interventions. It was acknowledged that more work needed by working more closely together with the Children's Mental Health Services. Reference was made to the Mental Health Transformation programme and how aligning the pathways with children and young people were one of the areas being reviewed.

It was explained that steps taken during the pandemic provided an

opportunity to professionals to see the environment in which the child or young person lived and provided more thought around how families could be better involved.

An outline was provided on the Preparing for Adulthood Programme and the work being done to gather information on experiences of transitions as well as the challenges faced. Reference was also made to occasions when various professionals (and young people and parents separately) had been brought together to look at what made a good transition. Members heard that there was an ambition to develop a Transitions Charter describing a set of expectations so that young people and parents would feel better prepared during this time.

Regarding those children and young people who did not successfully transition over to adult services, it was explained that there was no set time limit but that a conversation would need to take place with services as the individual could not remain in child service indefinitely. Reference was made back to the transitional work which would also include this element.

Adulthood Programme of Work – Members were told that the Preparing for Adulthood Programme (multi-agency piece of work) focused on identifying opportunities within existing arrangements and pathways. It was noted that where possible, these ‘transitions’ would be made more timelier, more person-centred and better joined up.

New Targets - It was explained to Members that these targets were within Adult Social Care services when children and young people were transitioning from Children’s Social into Adult Social Care and consideration would be given to what support they would need. It was felt that there was an opportunity to develop a rapport with the young person from 16 years old to find out more about them. It was noted that this was an area of improvement and that late referrals meant that there was less time available to gather this information.

Supporting Individuals into Employment – It was shared that as part of Adult Mental Health services, there was the Independent Placements Support which was a national framework used to support people into employment. Members heard that there was a joint working agreement between RDasH and South Yorkshire Housing who delivered the service as part of a collaboration which was embedded within the Community Mental Health Team. It was added that Employment Support Workers worked with Talking Therapies service, as part of a new venture to be embedded into more services. Members were informed that the Council itself had joined a Local Employment Initiative and appointed a Job Work Coach within the Community Learning Adult Disability Team. It was explained that it was their role to support people to gain paid employment through personalised plans.

	<p>Care Leavers - Concern was raised that a high percentage of young people being referred through Safe Space were care leavers. It was shared that it would be useful to develop a good understanding around perceptions of care and the issues faced. Members were informed that joined up meetings were taking place with the Care Leavers team as well as regular contact with PAs, in efforts to establish more professional relationships. Regarding pathways into further education for Care Leavers, it was explained that this was being explored with Northern College and the Adult Family Community Learning team. It was continued that work was also being done with Big Ambitions, to help young people decide what they wanted to do and what that pathway could look like. Members listened to how it was about considering different ways of supporting this and how other agencies could be involved</p> <p>Localities – It was acknowledged that data, where available, would shape better services within localities and that there were strong links in place with locality leads. It was explained that there was a robust governance process in place with commissioners and that colleagues attended localities meetings to share that work. It was noted that information provided from the evaluation of the pilot, would also prove useful in those settings. Members heard that there were meetings across Doncaster Place Partnership for both Starting Well and Living Well Mental Health forums and when the information was made available could be shared wider.</p> <p>Members were told about the work being undertaken with RDasH with the aim of developing a Peer Led Forum. It was explained that this approach would allow these groups to be involved with new pieces of work to during the development stage.</p> <p>There was a brief discussion around a future visit to the service.</p> <p>The Chair thanked those in attendance for the presentation and information provided and expressed a special thank you to Reece for telling his own story to the Panel.</p> <p>RESOLVED that the report and information provided be noted.</p>	
6	<p><u>OVERVIEW AND SCRUTINY WORK PLAN AND COUNCIL'S FORWARD PLAN OF KEY DECISIONS</u></p>	
	<p>The Senior Governance Officer presented the Scrutiny Work Plan that had recently been agreed by the Overview and Scrutiny Management Committee and the Council's Forward Plan of Key Decisions.</p> <p>RESOLVED: That</p> <ul style="list-style-type: none"> • the workplan update be noted; and • an update on Mental Health Support to Young Adults (18–25- 	

year-olds) in Doncaster be provided at a suitable time and to explore the potential for the Panel to visit the Doncaster Better You service.

Chair:

Dated:

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City of Doncaster Council

Report

Date: 23rd November 2023

To the Chair and Members of the Health and Adult Social Care Scrutiny Overview and Scrutiny Panel

Update from Doncaster and Bassetlaw Teaching Hospitals (DBTH)

Relevant Cabinet Member(s)	Wards Affected	Key Decision?
Councillor Sarah Smith - Portfolio Holder for Adult Social Care and Chair of Health and Wellbeing Board	All	None

EXECUTIVE SUMMARY

1. The Panel is asked to give consideration to information provided at Appendix A and B and discussion with Richard Parker, the Chief Executive, Doncaster and Bassetlaw Teaching Hospitals NHS Foundation Trust NHS Foundation Trust on the following areas:

- Accident and Emergency waiting times, care & ambulance handover;
- Reducing long waits for elective care;
- Winter plans;
- Non-surgical oncology position;
- Estates and infrastructure.

EXEMPT REPORT

2. The report is not exempt.

RECOMMENDATIONS

- The Panel is asked to give consideration to the information provided by Richard Parker, the Chief Executive, Doncaster and Bassetlaw Teaching Hospitals NHS Foundation Trust NHS Foundation Trust.

WHAT DOES THIS MEAN FOR THE CITIZENS OF DONCASTER?

- Reviewing such issues ensures the Panel is responding to and highlights the importance of areas which ultimately have an impact on its residents across the borough.

BACKGROUND

- Doncaster Bassetlaw Teaching Hospitals was identified as a key partner that the Panel wished to invite to a meeting as part of its 2023/24 Scrutiny workplan and this report provides an opportunity as part of an annual update on identified areas (as outlined in paragraph 1 of this report).

OPTIONS CONSIDERED



- There are no specific options to consider within this report as it provides an opportunity for the Panel to consider the appendices to the report.







REASONS FOR RECOMMENDED OPTION

- There is no recommended option.

IMPACT ON THE COUNCIL’S KEY OUTCOMES

- The Overview and Scrutiny function has the potential to impact upon all of the Council’s key objectives by holding decision makers to account and reviewing issues outside the remit of the Council that have an impact on the residents of the Borough. The Panel will receive information on a range of issues detailed at paragraph 1. There will be an opportunity for Members to consider the information received and impacts on our key priorities at the meeting. It is expected there could potentially be a mix of positive and negatives, this is reflected in the table below.

Great 8 Priority	Positive Overall	Mix of Positive & Negative	Trade-offs to consider – Negative overall	Neutral or No implications
 Tackling Climate Change				✓
 Developing the skills to thrive in life and in work				✓

 Making Doncaster the best place to do business and create good jobs				✓
 Building opportunities for healthier, happier and longer lives for all				✓
 Creating safer, stronger, greener and cleaner communities where everyone belongs				✓
 Nurturing a child and family-friendly borough				✓
 Building Transport and digital connections fit for the future				✓
 Promoting the borough and its cultural, sporting, and heritage opportunities				✓
Fair & Inclusive				✓

Legal Implications

9. No Legal Implications have been sought for this report. Further specific advice can be provided in relation to any issues raised by the Panel.

Financial Implications

10. No Financial Implications have been sought for this report. Further specific advice can be provided in relation to any issues raised by the Panel.

Human Resources Implications

11. No Human Resource Implications have been sought for this report. Further specific advice can be provided in relation to any issues raised by the Panel.

Technology Implications

12. No Technology Implications have been sought for this report. Further specific advice can be provided in relation to any issues raised by the Panel.

RISKS AND ASSUMPTIONS

13. There are no risk and assumptions associated with this report.

CONSULTATION

14. No consultation was required for the report.

BACKGROUND PAPERS

None

GLOSSARY OF ACRONYMS AND ABBREVIATIONS

DBTH – Doncaster Bassetlaw Teaching Hospital

DRI – Doncaster Royal Infirmary

EOC – Elective Orthopaedic Centre

CDC – Community Diagnostic Centre

ICB – South Yorkshire Integrated Care Board

GP – General Practitioner

RDaSH – Rotherham, Doncaster and South Humber NHS Foundation Trust

FCMS – Flyde Coast Medical Services

PCD – Primary Care Doncaster

ECIST – Emergency Care Intensive Support Team

ED – Emergency Department

UEC – Urgent and Emergency Care

ENT – Ears, nose and throat

PIDMAS – Patient Initiated Digital Mutual Aid System

BH – Barnsley Hospital NHS Foundation Trust

TRFT – The Rotherham Foundation Trust

MEOC – Mexborough Elective Orthopaedic Centre of Excellence

STH – Sheffield Teaching Hospital

NSO – Non-surgical Oncology

REPORT AUTHOR & CONTRIBUTORS

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Update from Doncaster and Bassetlaw Teaching Hospitals (DBTH)

Emergency Department waiting times and ambulance handover

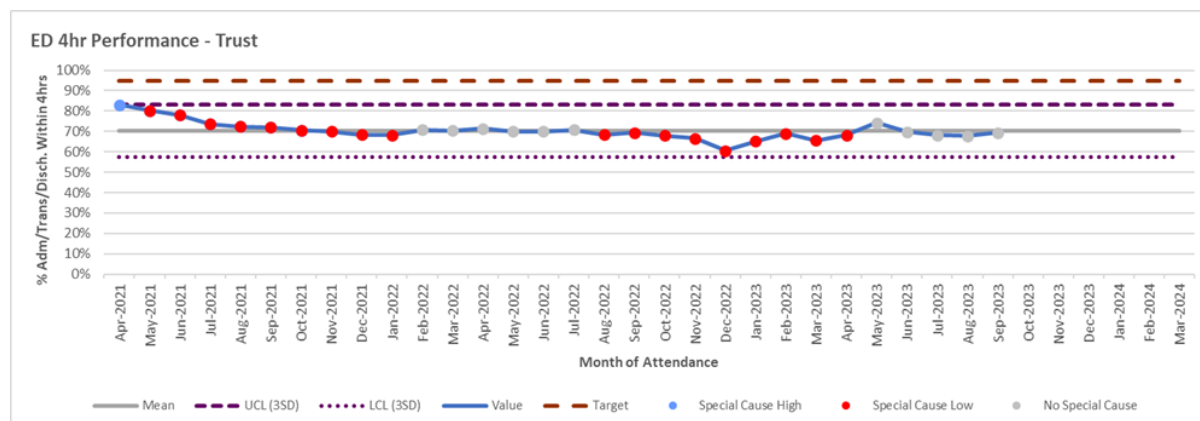
Demand on emergency services continues to be high, and in common with the rest of the NHS, and historically, it is expected that the period from October to February is likely to be extremely challenging.

In anticipation of the need to have a particular focus on expected demands we have reorganised our Divisional structure to create a new Division of Urgent and Emergency Care composed of Emergency and Acute Medicine. Work has been ongoing with our Place based partners, including NHS Doncaster Place, Doncaster Metropolitan Borough Council (DMBC), Rotherham, Doncaster and South Humber NHS Foundation Trust (RDASH), Fylde Coast Medical Services (FCMS) and Primary Care Doncaster (PCD) to improve performance and patient flow through our emergency departments and into, and out of our hospitals. Initially this was supported by the national Emergency Care intensive Support Team (ECIST) although more recently the support has been reduced as the team have refocused on the most challenged systems.

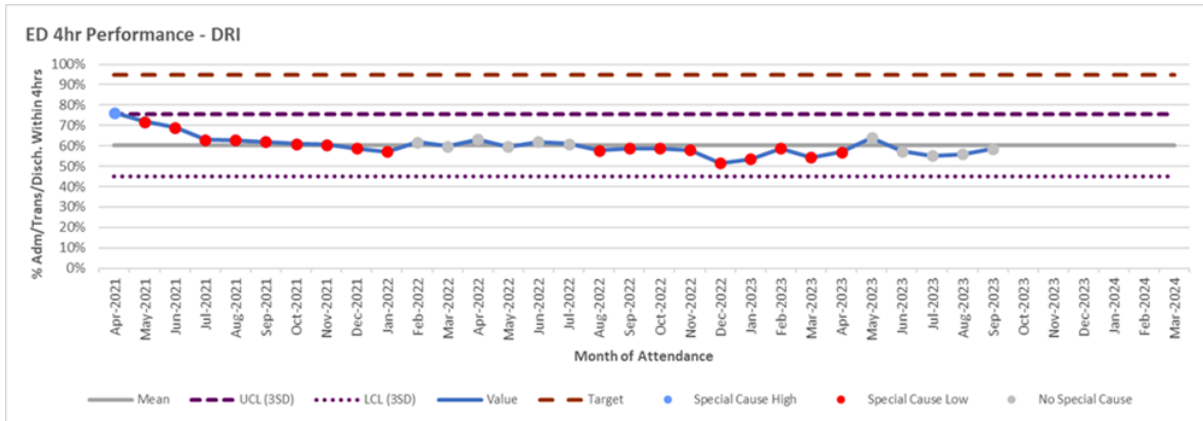
Moving into the winter period the Emergency Department at Doncaster Royal Infirmary has six ambulance handover spaces, six resuscitation spaces (five adult and one child), 22 'majors' cubicles, a separate 'minors' areaⁱⁱ, a primary care (GP) service at the front door, with dedicated facilities co-located to the Emergency Department and finally a Clinical Decision Unit which hosts up to 15 bed spaces.

Performance of Emergency Care Access within 4 hours

Trust: In September 2023, there were 16,373 patients attending the Trusts Emergency Departments, of these 5,006 patients were in the Department over four hours before admission, discharge, or transfer. Performance was 69.42% against the standard of 76%.

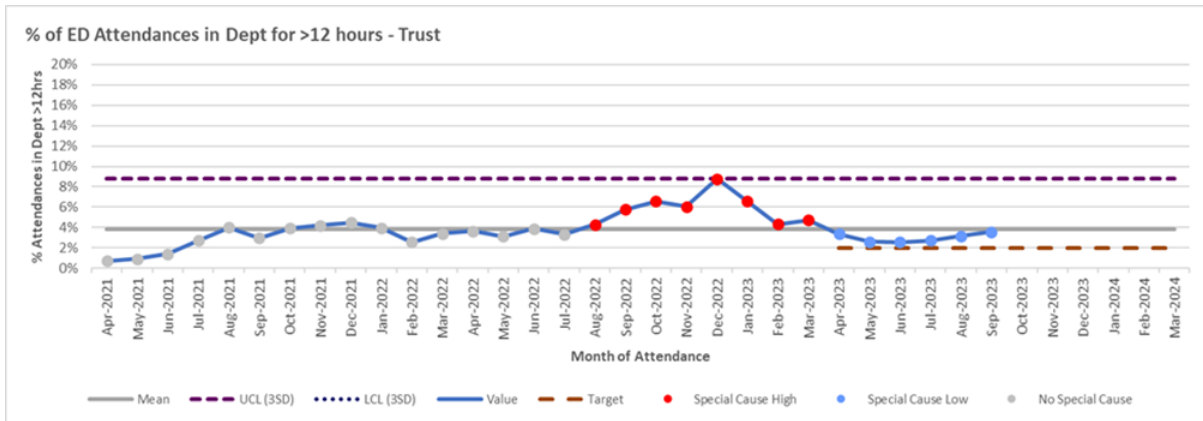


Breaking this down, In September 2023 there were 9,258 attendances to the Doncaster Royal Infirmary ED, of these 3,839 patients were in the Department over four hours before admission, discharge, or transfer. Performance was 58.53% against the standard of 76%

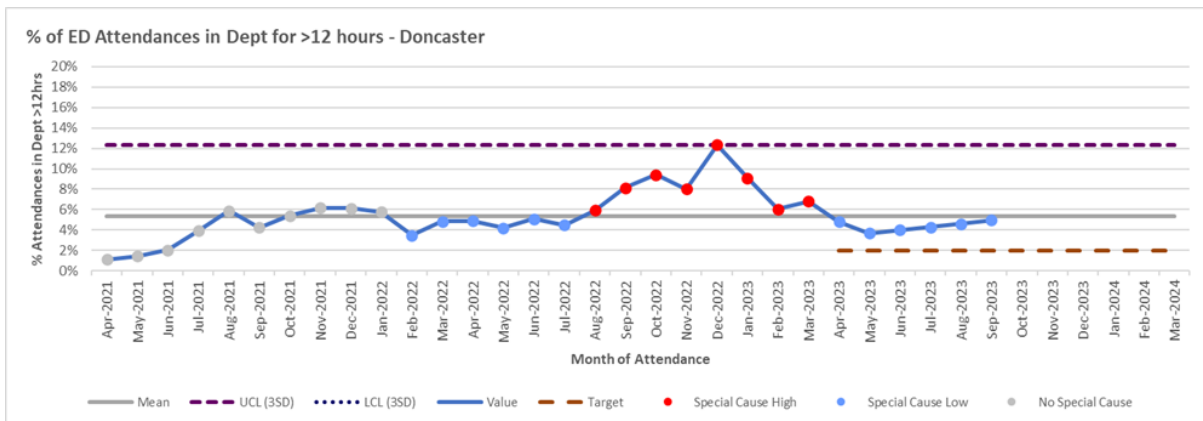


Performance of Emergency Care Access within 12 hours

In September 2023, there were 585 patients in the Trusts Emergency Departments over 12 hours from arrival. This is 3.57% of all attendances, against the standard of no more than 2%.



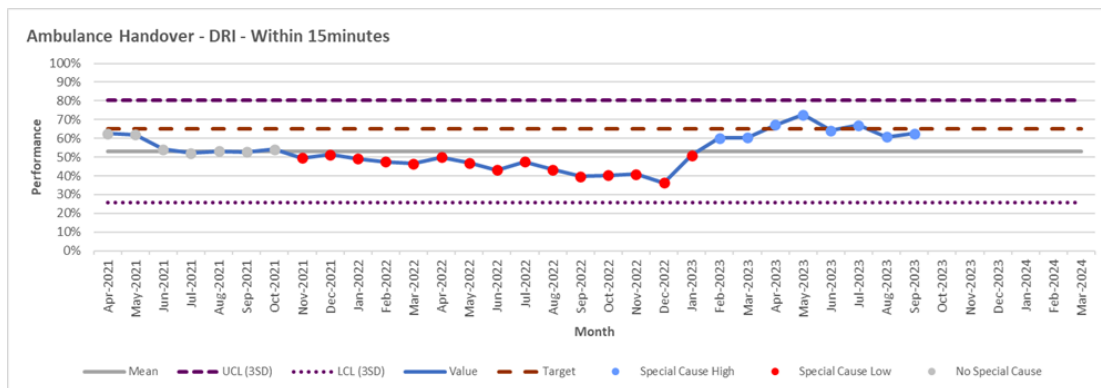
At DRI there were 460 patients in the Emergency Department over 12 hours from arrival. This is 4.97% of all attendances.



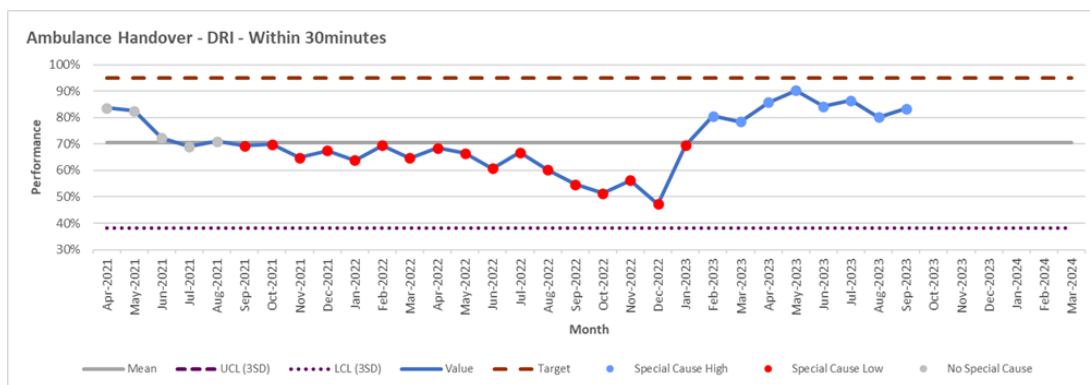
However, both metrics, 4-hour performance, and 12-hour performance, are directly impacted by flow through the department with the wait for admission directly impacted by bed pressures. As bed pressures rise performance is increasingly challenged.

Ambulance handover performance

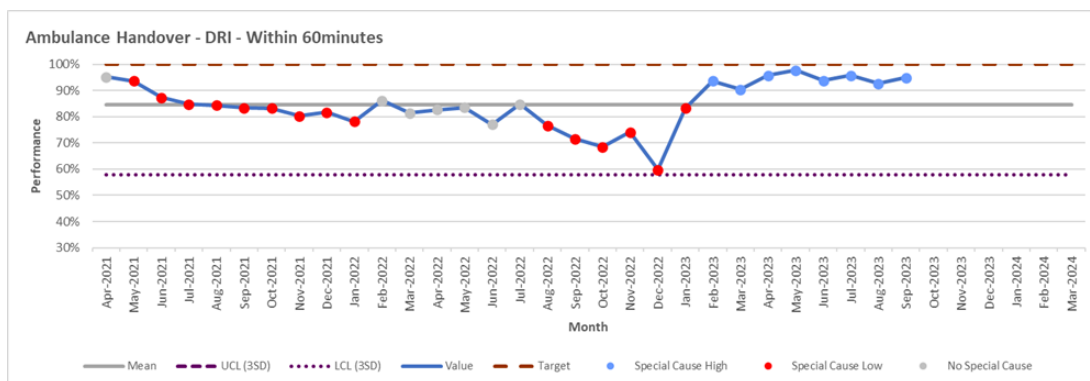
Ambulance handover within 15 minutes improved from 55.30% in August 2023 to 55.61% in September, against the standard of 65%.



Ambulance handover within 30 minutes improved from 81.45% in August 2023 to 83.3% in September, against the standard of 95%.



Ambulance handover within 60 minutes improved from 93.86 in August 2023 to 95.36% in September, against the standard of 100%.



But again, performance against these metrics is related to the same issues which are the focus of the Doncaster Partners improvement work as below.

Improvement work

At present, the Trust is undertaking improvement work linked to the NHS Transformation and Recovery Plan. This project, as outlined in the project charter, is aimed at redesigning, and improving

the Urgent and Emergency Care (UEC) pathway, ensuring a more efficient and patient-centric system.

As part of this project, colleagues conducted a whole system process mapping exercise and undertook a comprehensive UEC redesign to determine how patients should enter the system. The primary goal is to ensure that patients are directed to the right clinician the first time they access our services.

The outcome of this project will be significant. By reevaluating and enhancing our UEC pathway, we are not only streamlining the process for patients but also providing a framework that will guide other work streams in designing their services to effectively meet the growing demand for healthcare services. Outputs with speciality teams, workforce development and review of front door estates will be considered as part of this ongoing project.

Winter plans

Our winter planning process started in the summer, with workshops involving all divisional and corporate teams.

We have participated in operational and surge planning across our Integrated Care Boards (South Yorkshire and Nottinghamshire) and there is a particular focus on ensuring robust escalation frameworks, supported by agreed actions, are in place across the system.

Our high impact interventions for winter are aligned to the delivery of our UEC improvement programme as described above.

Additional interventions include virtual wards (managing appropriate and ambulatory patients from home) as well as regular communication with our community to ensure appropriate usage of NHS services at all times.

We do however understand that this winter will be challenging, and we intend to do all we can to ensure that patients receive the best quality care and in a timely manner.

Reducing long waits for elective care

The national ambition is to virtually eliminate waits over 65 weeks by the end of March 2024. The Trust is currently forecasting 387 patients over 65 weeks by the end of March 2024, with the majority of these in the three specialties areas (Urology, Orthopaedics and ENT).

Trust elective recovery plans are focussed on fully utilising all available clinical capacity in outpatients, diagnostics and theatres. This includes increasing the number of patients on operating lists and reducing the number of missed appointments in outpatients. Unfortunately, the recovery plan has been impacted by the ongoing industrial action and a continuation through the autumn and winter months is a significant concern for both emergency and elective performance.

To support the reduction in long waits for treatment the Patient Initiated Digital Mutual Aid System (PIDMAS) was launched on 31 October 2023 - patients who have been waiting over 40 weeks for treatment, and do not have an appointment date within the next eight weeks, could be eligible to request to move to a different hospital to be treated sooner. Those eligible have been contacted by the Trust and given a web link and telephone number to submit a request to explore their options.

In January or 2024 it is anticipated that the Mexborough Elective Orthopaedic Centre of Excellence (MEOC) will help to significantly reduce waiting lists in this speciality. A collaboration between

Doncaster and Bassetlaw Teaching Hospitals (DBTH), Barnsley Hospital NHS Foundation Trust (BH) and The Rotherham Hospital Foundation Trust (TRFT), the MEOC is a new £14.9 million, dedicated orthopaedic hub providing additional services for the people of South Yorkshire.

Patients on orthopaedic waiting lists at all of the three hospital trusts will have the option to have their procedures at the MEOC or opt to remain at their local hospitals. The procedures available at the MEOC include hip and knee replacement alongside foot, ankle, hand, wrist, and shoulder surgery.

Providing ring-fenced elective bed capacity through the MEOC on a 'cold site' (a hospital site unaffected by urgent and emergency admissions) will prevent cancellations, improve patient experience and patient outcomes and play a significant role in reducing orthopaedic waiting lists and waiting times for local people, in the first year of operation, it is anticipated the centre will undertake some 2,200 orthopaedic procedures, equating to about 40% of the current orthopaedic waiting list.

Non-Surgical oncology position

The non-surgical breast oncology service for South Yorkshire is provided by Sheffield Teaching Hospitals and during the course of the year has faced challenges as a result of workforce pressures, primarily the recruitment of oncologists. Whilst recruitment of breast oncologists remains challenging nationally, STH have been able to secure some additional capacity from an independent provider who is now working alongside their own clinical teams to provide additional capacity at Weston Park for patients from across the region.

This additional support coupled with work by STH clinical teams to modify care pathways and upskill other clinical colleagues within the oncology multi-disciplinary team has meant that the extension in waiting times for new patients has been contained for the time being and has not continued to grow in the way it was anticipated it might back in April.

Additional clinics have been established on Saturdays for patients from Rotherham, Barnsley, Doncaster & Bassetlaw who are currently being seen in the Breathing Space facility in Rotherham.

To deliver the additional capacity in the most efficient way, some patients from Doncaster are being asked to attend Weston Park Cancer Centre rather than Breathing Space for their first outpatient appointment. We appreciate that this is not ideal for those patients, but it means that they can be seen in a timelier way, and discussions regarding transport arrangements are being had if there are any difficulties for these patients.

The primary focus remains looking after the most clinically urgent patients with appointments face to face in Sheffield as required and patients moving back to the Breathing Space Hub as soon as possible. All treatments continue to be delivered locally.

Developing a sustainable future service model

As the national workforce challenges are likely to continue for the foreseeable future the South Yorkshire and Bassetlaw Cancer Alliance have been asked to work with partners to lead a piece of work to look at options for a future sustainable service model for non-surgical oncology services. Key stakeholders and decision makers from an NHS provider and commissioning perspective from each locality are represented.

This programme of work will outline and identify future Non-Surgical Oncology (NSO) outpatient model options, based on the needs of patients, to maximise safety, to reduce clinical risk and variation

and to invest in a sustainable model for the future. The review also needs to be cognisant of the workforce pressures and to maximise the resources available.

A public engagement process began in early March and ended in April and this insight will inform the development of options which will then require further engagement with staff, patients, public and stakeholders. The Joint Health Overview and Scrutiny Committee (JHOSC) for South Yorkshire, North Derbyshire and North Nottinghamshire is being kept informed of the progress of the engagement and will formally review it at a meeting in November. When the options appraisal is ready, JHOSC will advise if a formal consultation should be undertaken on the proposed models. Further updates on this work will be provided as soon as the development of potential options is finalised.

Estate and Infrastructure

Recognising the importance of our infrastructure, this year we have prioritised the development of our sites to ensure they are fit for the future - whilst pushing for a new hospital in Doncaster.

Over the past year, we have undertaken a record-breaking capital projects program, investing £56 million in vital upgrades and expansions. Notable projects include the Community Diagnostic Centre and Elective Orthopaedic Centre at Montagu Hospital, the Emergency Village at Bassetlaw Hospital, and the newly opened, state-of-the-art Central Delivery Suite at Doncaster Royal Infirmary, to the cost of almost £3 million, to name but a few projects. These investments will enable us to provide enhanced services and improved patient experiences.

Unsuccessful bid for a new hospital: In May 2023, as a Trust we learned that we were unsuccessful in our bid for funding for a new hospital in Doncaster.

At present, the backlog maintenance bill at Doncaster Royal Infirmary (DRI) stands at approximately £550 million – and our overall bid for a new Hospital was £1.37 billion, with development to take place within the Canal Basin in the centre of the city.

Instead, we are now looking at a longer-term refurbishment plan, which, over the course of a number of years, will modernise DRI.

Community Diagnostic Centre: In 2021, Montagu Hospital, was selected to host one of a pair of 'Community Diagnostic Centres' (CDCs) within South Yorkshire, following a £3 million investment from the National CDC Programme, of which Doncaster and Bassetlaw Teaching Hospitals (DBTH) received around £230,000 of initial capital funding.

Phase one of the project began in January 2022 when a mobile MRI was placed at Montagu Hospital, and this was joined in early February by a CT scanner. In the first three months of operation around 2,600 patients were seen, and many more since – work that has helped to reduce the backlog of activity which has accumulated because of COVID-19-related restrictions throughout the past two years.

Phase two is now nearing completion, following investment of just over £9 million, with the development of a fully functional endoscopy suite, with training facilities and multifunctional clinic rooms including ultrasound facilities soon to be open to patients.

Construction began in March 2023, and the new facility exiting Pain Clinic which has been re-sited within the previously vacant physio-therapy area, while the imaging suite will be a new build to the rear of site in accordance with the site Development Control Plan adjacent to the new Montagu Elective Orthopaedic Centre, works for which will also get underway shortly.

Refurbished maternity services: The new £2.5m Central Delivery Suite and Triage area at Doncaster Royal Infirmary officially in April after months of refurbishment.

The area has been entirely updated and modernised and the refurbishment includes a full refit of the suite's birthing rooms, as well as the creation of a new welcoming reception and waiting area. The triage department is prepared to cater for all expecting families and the suite also has a dedicated Obstetric Observation Area which is fully equipped to support women and pregnant people who need additional observations.

The opening of the suite marks the Trust's first ever Midwifery Led Birth Centre. Whilst these services have been around for a little while, this is the first time that Doncaster's maternity department has had the required infrastructure to provide them.

ⁱⁱ Resuscitation (or 'resus') – where the sickest patients go. Major injuries (or 'majors') – where the next sickest patients go. Minor injuries (or 'minors') – where the least sick patients go.

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Doncaster and Bassetlaw Teaching Hospitals

Richard Parker OBE



hello my name is...

Richard Parker OBE

Chief Executive



www.dbth.nhs.uk

Urgent and Emergency Care

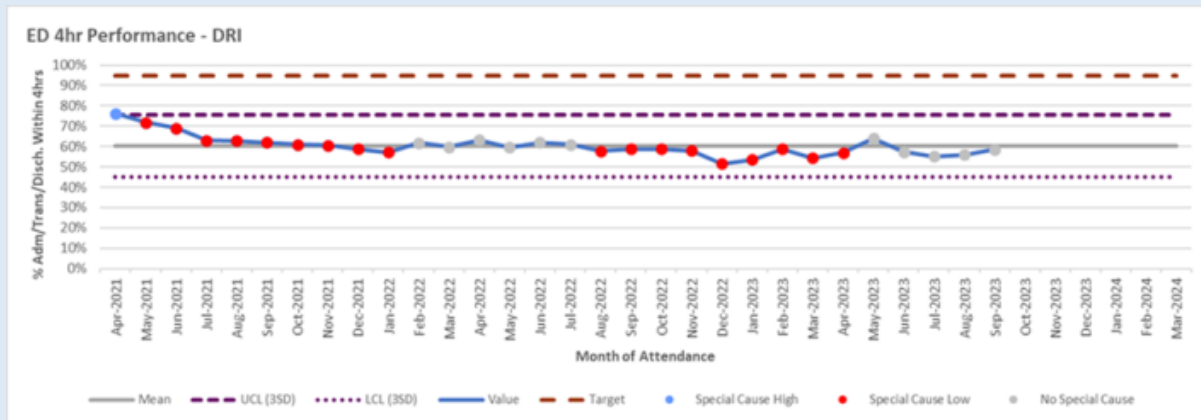
- Demand on our emergency services continues to be high and we expect higher activity between October and February.
- Following engagement with divisional and corporate teams, we invested in **leadership capacity and capability** to create a fifth Division within the Trust – the Division of Urgent and Emergency Care.
- Whilst we expect services to be busy, we have increased capacity to respond to ambulance handovers and examination/ waiting areas and have created a single operations area: The Emergency Department, consists of:

Six ambulance handover spaces (plus escalation area), six resuscitation spaces, 22 major cubicles, a separate minors area, a primary care service at the front door, and a Clinical Decisions Unit which hosts up to 15 beds.



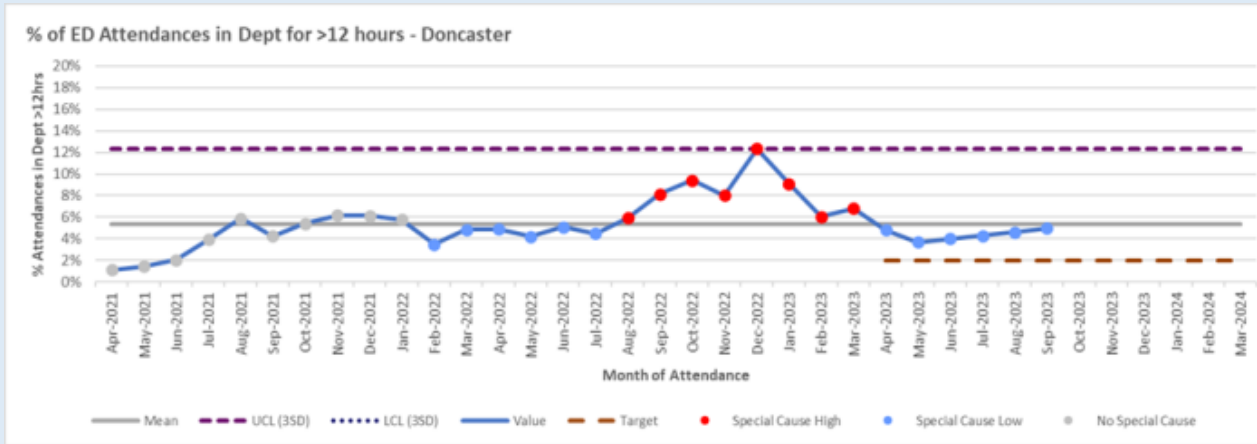
Emergency access within four hours

- **Trust-wide:** In September 2023, there were 16,373 patients attending the Trust's Emergency Departments. Of these 5,006 patients were in the Department over four hours before admission, discharge, or transfer. Our performance was 69.42% against the standard of 76%. The national average stood at 73%.
- **Doncaster-specific:** In September 2023 there were 9,258 attendances to the Doncaster Royal Infirmary Emergency Department, of these 3,839 patients were in the Department over four hours before admission, discharge, or transfer. Our performance was 58.53% against the standard of 76%.



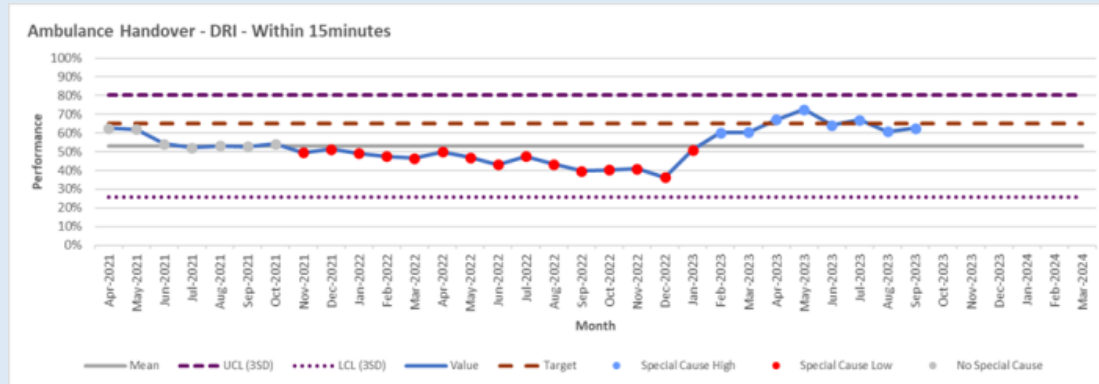
Emergency access within 12 hours

- **Trust-wide:** In September 2023, there were 585 patients in the Trusts Emergency Departments over 12 hours from arrival. This was 3.57% of all attendances, against the standard of no more than 2%.
- **Doncaster-specific:** In September 2023, there were 460 patients in the Emergency Department over 12 hours from arrival. This was 4.97% of all attendances.



Ambulance handover

- Ambulance handover within 15 minutes at Doncaster Royal Infirmary improved from 55.30% in August 2023 to 55.61% in September, against the standard of 65%.
- Ambulance handover within 30 minutes at Doncaster Royal Infirmary improved from 81.45% in August 2023 to 83.3% in September, against the standard of 95%.
- Ambulance handover within 30 minutes at Doncaster Royal Infirmary improved from 81.45% in August 2023 to 83.3% in September, against the standard of 95%.



Improvement work

- At present we are undertaking improvement work related to the NHS Transformation and Recovery Plan.
- The project is aimed at redesigning and improving the Urgent and Emergency Care pathway.
- Overall, we want to streamline the process for patients, ensuring they are directed to the right clinician the first time they access services.



Winter plans

- Our winter planning process started in the summer, with workshops involving all divisional and corporate teams.
- We have participated in operational and surge planning across the ICBs and there is a particular focus on ensuring robust escalation frameworks, supported by agreed actions, are in place across the system.
- Our high impact interventions for winter are aligned to the delivery of our UEC improvement programme.



Reducing long waits

- National ambition to virtually eliminate waits over 65 weeks by the end of March 2024
- The Trust is currently forecasting 387 patients over 65 weeks by the end of March 2024, with the majority of these in the three specialties (Urology, Orthopaedics and ENT)
- Trust elective recovery plans are focussed on fully utilising all available clinical capacity in outpatients, diagnostics and theatres. This includes increasing the number of patients on operating lists and reducing the number of missed appointments in outpatients
- The Patient Initiated Digital Mutual Aid System (PIDMAS) for patients waiting more than 40 weeks without an admission/ treatment date was launched on 31 October 2023. Eligible patients have been contacted by the Trust and given a web link and telephone number to submit a request to explore their options



Non-surgical oncology

- The non-surgical oncology services for South Yorkshire are provided by Sheffield Teaching Hospitals and during the course of the year services, particularly the breast service, have faced challenges as a result of workforce pressures, primarily the recruitment of oncologists.
- Whilst recruitment of breast oncologists remains challenging nationally, STH have been able to secure some additional capacity from an independent provider who is now working alongside their own clinical teams to provide additional capacity at Weston Park for patients from across the region.
- Additional clinics have been established on Saturdays for patients from Rotherham, Barnsley, Doncaster and Bassetlaw who are currently being seen in the Breathing Space facility in Rotherham.



Estates and infrastructure

- In May 2023, as a Trust we learned that we were unsuccessful in our bid for funding for a new hospital in Doncaster.
- At present, the backlog maintenance bill at Doncaster Royal Infirmary (DRI) stands at approximately £550 million – and our overall bid for a new Hospital was £1.37 billion, with development to take place within the Canal Basin in the centre of the city.
- Instead, we are now looking at a longer-term refurbishment plan, which, if successful, would over the course of several years, will modernise DRI.





Welcome to


Montagu Hospital

Gate **B**

Main Entrance ↑

All Departments ↑

All Wards ↑

 Enquiries ↑

Minor Injuries Unit ↑

Minor Injuries Unit - Opening Hours

9am-9pm (7 days a week)

Closed Christmas Day

Outside these hours the nearest Emergency Department is at
Doncaster Royal Infirmary or Rotherham District General Hospital





MEOC development







Bassetlaw Emergency Village

www.dbth.nhs.uk



Doncaster and Bassetlaw Teaching Hospitals

NHS Foundation Trust





City of Doncaster Council

Report

Date: 23rd November 2023

To the Chair and Members of the Health and Adult Social Care Scrutiny Overview and Scrutiny Panel

HEALTH AND CARE: WINTER PLANNING IN PARTNERSHIP

Relevant Cabinet Member(s)	Wards Affected	Key Decision?
Councillor Sarah Smith - Portfolio Holder for Adult Social Care and Chair of Health and Wellbeing Board	All	None

EXECUTIVE SUMMARY

1. Health and care is the responsibility of a wide range of Doncaster organisations. The Council and the National Health Service play a key role, as do local care homes, homecare agencies and housing-related support providers. The voluntary, community and faith (VCF) sectors are also essential. The Overview and Scrutiny Panel will receive a presentation that sets out the support that is planned in Doncaster this winter and how it will be coordinated.

EXEMPT REPORT

2. The report is not exempt.

RECOMMENDATIONS

3. The Panel is asked to consider and comment on partnership plans to ensure Doncaster people receive joined-up health and social care over this winter so they are able to recover quickly from any period of ill-health.

WHAT DOES THIS MEAN FOR THE CITIZENS OF DONCASTER?

4. The measures described within this report are intended to support the wellbeing of Doncaster people who need support over the winter. Additionally, health and care services provide employment for a large number of Doncaster people.

BACKGROUND

5. The Doncaster health and social care system is comprised as below. As referred to in the Executive Summary, a wider range of local VCF organisations also play a key role in delivering care to local people. Family carers are also critical. NHS organisations and the Council have a role in supporting this wider system both financially and via fostering collaboration.
 - South Yorkshire Integrated Care Board (ICB) at Doncaster Place
 - Doncaster & Bassetlaw Teaching Hospitals NHS Foundation Trust (DBTH)
 - Rotherham, Doncaster & South Humber NHS Foundation Trust (RDaSH)
 - Doncaster Metropolitan Borough Council (DMBC)
 - Fylde Coast Medical Services (FCMS)
 - Primary Care Doncaster (PCD)
 - Yorkshire Ambulance Service (YAS)

OPTIONS CONSIDERED

6. Doing nothing in response to winter pressures on the health and wellbeing of Doncaster people would create significantly worse outcomes for them and also risk the sustainability of core health and social care services. If health and social care organisations attempted to address issues separately rather than together then opportunities would be missed to ensure joined up support, ensure the best experience for local people and also make the best use of resources.









REASONS FOR RECOMMENDED OPTION

7. The recommended option is for health and care organisations to work together in the interests of Doncaster people, families and the workforce who support them.

IMPACT ON THE COUNCIL'S KEY OUTCOMES

8. Health and care might be viewed as primarily focused on healthier, happier and longer lives for all, but activities also support a skilled workforce and a fair,

inclusive approach that helps people to thrive whatever their situation or background.

Great 8 Priority	Positive Overall	Mix of Positive & Negative	Trade-offs to consider – Negative overall	Neutral or No implications
 Tackling Climate Change				✓
 Developing the skills to thrive in life and in work	✓			
 Making Doncaster the best place to do business and create good jobs	✓			
 Building opportunities for healthier, happier and longer lives for all	✓			
 Creating safer, stronger, greener and cleaner communities where everyone belongs				✓
 Nurturing a child and family-friendly borough				✓
 Building Transport and digital connections fit for the future				✓
 Promoting the borough and its cultural, sporting, and heritage opportunities				✓

Fair & Inclusive	✓			
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Legal Implications

- 9. No Legal Implications have been sought for this report. Further specific advice can be provided in relation to any issues raised by the Panel.

Financial Implications

- 10. No Financial Implications have been sought for this report. Further specific advice can be provided in relation to any issues raised by the Panel.

Human Resources Implications

- 11. No Human Resource Implications have been sought for this report. Further specific advice can be provided in relation to any issues raised by the Panel.

Technology Implications

- 12. No Technology Implications have been sought for this report. Further specific advice can be provided in relation to any issues raised by the Panel.

RISKS AND ASSUMPTIONS

- 13. There are no risk and assumptions associated with this report.

CONSULTATION

- 14. No consultation was required for the report.

BACKGROUND PAPERS

15. None

GLOSSARY OF ACRONYMS AND ABBREVIATIONS

All acronyms and abbreviations explained in main report

REPORT AUTHOR & CONTRIBUTORS

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Phil Holmes
Director Adults, Wellbeing and Culture

Rachael Leslie
Deputy Director of Public Health

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Please note dates of meetings/rooms/support may change

OVERVIEW & SCRUTINY WORK PLAN 2023/24

	OSMC	H&ASC O&S	CYP O&S	R&H O&S	C&E O&S
April	Monday 17 th April at 1pm Informal briefing session MS Teams		Wednesday 19 th April at 4pm Informal Briefing Session MS Teams	Monday 24 th April 2023 10am MS Teams Members briefing (CR)	
	<ul style="list-style-type: none"> Doncaster Delivering Together (DDT) Investment Plan (c) 		<ul style="list-style-type: none"> Transition of Children Social Care (c) Update briefing on Government response Stable homes built on love 	<ul style="list-style-type: none"> Improving Council housing stock and How St Leger Homes ensure VFM and work standards on improvement programmes; (c) Repairs Excellence ph 2 (c) 	
			Thursday 20 th April 2023, 2pm, Informal Briefing Joint Meeting with C&E		Thursday 20 th April 2023, 2pm, Informal Briefing Joint Meeting with CYP
			<ul style="list-style-type: none"> Play Parks Strategy 		<ul style="list-style-type: none"> Play Parks Strategy
			Wednesday 26 th April 2023 at 12pm, Informal Briefing session, MS Teams – CANCELLED		
			<ul style="list-style-type: none"> Referrals – school experience update Social Care Front Door – meeting with headteachers Update on overview of social care theme pressure points 		
			Thursday 27 th April 2023 at 4.30pm MS Teams or Council Chamber TBC		

Please note dates of meetings/rooms/support may change

	OSMC	H&ASC O&S	CYP O&S	R&H O&S	C&E O&S
			<ul style="list-style-type: none"> Youth Council Priorities (and for information Children and Young Peoples Plan).(c) Youth Offer (c) 		
			Thursday 27th April 2023 at 10am MS Teams Briefing Session		
			<ul style="list-style-type: none"> SEND inspection framework and Government response to Green Paper 		
May		Thursday 11th May 2023 at 10am Council Chamber (CR)		Tuesday 23rd May 2023 at 1.30pm Briefing Session MS Teams (CM)	
		<ul style="list-style-type: none"> Bentley and Rossington Primary Care estate developments ICB Public Health Protection Update 		<ul style="list-style-type: none"> Local Lettings Policy Gypsy and Traveller Pitch Allocation Policy 	
		Thursday 25th May 2023 at 10am, MS Team			
		Work Planning			
June	Thursday 1st June 2023 at 10am Council Chamber		Thursday 15th June 2023 at 4pm, MS Teams	Thursday 6th June 2023 at 2pm, MS Teams	Thursday 1st June 2023 at 2pm, MS Teams
	<ul style="list-style-type: none"> Work Planning 		<ul style="list-style-type: none"> Work Planning 	<ul style="list-style-type: none"> Work Planning 	<ul style="list-style-type: none"> Work Planning

Please note dates of meetings/rooms/support may change

	OSMC	H&ASC O&S	CYP O&S	R&H O&S	C&E O&S
	<p>Thursday 1st June 2023 at 11am, Council Chamber (CM)</p> <ul style="list-style-type: none"> Youth Justice Plan 			<p>Friday 30th June 2023 at 10.30am Briefing Session MS Teams (CM)</p> <ul style="list-style-type: none"> Transport (invite to SYMCA) (c) 	
	<p>Thursday 29th June 2023 at 10am, Council Chamber (CM/AT)</p> <ul style="list-style-type: none"> Finance and Performance (invite to Cabinet Members Cole and Houlbrook) (c) Agree Scrutiny Work Plan 				
July	<p>Thursday 20th July 2023 at 10am, MS Teams (CM)</p> <ul style="list-style-type: none"> St Leger Homes future priorities and services (R&H O&S to be invited) (c) 	<p>Thursday 6th July 2023 at 10am, Members Briefing, Council Chamber (CR)</p> <ul style="list-style-type: none"> Joint Strategic Needs Report: <ul style="list-style-type: none"> Summary of specific areas of data What's new/ performance deterioration (c) 	<p>Thursday 27th July 2023 at 4.30pm, MS Teams (CM)</p> <ul style="list-style-type: none"> Child Exploitation 	<p>Monday 17th July 2023 at 1.30pm, Council Chamber (CR)</p> <ul style="list-style-type: none"> Local Lettings Policy Gypsy and Traveller Pitch Allocation Policy (c) 	
					<p>Thursday 3rd August 2023 at 10am Briefing Session MS Teams (CM)</p> <ul style="list-style-type: none"> Community Assets – Mary Woollet Centre Update on recommendations from the Corporate Assets Policy Review Local Flood Risk Management Strategy –
Aug					

Please note dates of meetings/rooms/support may change

	OSMC	H&ASC O&S	CYP O&S	R&H O&S	C&E O&S
					outline pre 5 th October meeting <ul style="list-style-type: none"> PSPO – Town Centre – pre cabinet decision
		Wednesday, 23rd August 2023, 10am Sheffield Council (CR)			
		<ul style="list-style-type: none"> JHOSC (Chair only to attend) 			
Sept	Thursday 7th September 2023 at 10am, Council Chamber (CR)	Thursday 28th September 2023 at 2pm, Council Chamber (CM)	Wednesday 20th September 2023 at 9.30am Site Visit (CR)		
	<ul style="list-style-type: none"> Annual Compliments and Complaints (c) 	<ul style="list-style-type: none"> Mental Health aged 18 to 25 Invite PFG (c) 	<ul style="list-style-type: none"> Site visit to Adwick Family Hub (c) 		
	Thursday 7th September 2023 at 10am, Council Chamber (CR)				
	<ul style="list-style-type: none"> Fairness and Wellbeing Commission (c) 				
			Monday 9th October 2023, 12:30pm, MS Teams (CM)		
			<ul style="list-style-type: none"> Referrals – school experience update Social Care Front Door – meeting with headteachers (c) 		
Oct	Thursday 12th October 2023 at 10am, Council Chamber (CR)	Thursday 26th October 2023 at 10am, MS Teams	Tuesday 31st October 2023 at 4.30pm Council Chamber (CR)	Thursday 19th October 2023 at 10am, Council Chamber (CR)	Thursday 5th October 2023 at 10am Council Chamber (CM)

Please note dates of meetings/rooms/support may change

	OSMC	H&ASC O&S	CYP O&S	R&H O&S	C&E O&S
	<ul style="list-style-type: none"> Finance and Performance (invite to Cabinet Member Blackham) (c) 	<ul style="list-style-type: none"> JHOSC – Chair only as appointed Member on Committee 	<ul style="list-style-type: none"> Child Poverty report on discussions from site visit Youth Council to attend (c) 	<ul style="list-style-type: none"> Housing - New regulatory regime for social housing Housing biodiversity 	<ul style="list-style-type: none"> Safer Doncaster Partnership (c) <ul style="list-style-type: none"> Update from February position focus on Retail Crime Flood Risk Management Strategy Pre-Cabinet decision (c)
Nov	<p>Thursday 2nd November 2023 at 10am, MS Teams/Council Chamber TBC (CR)</p> <ul style="list-style-type: none"> Customer Experience Strategy (c) 	<p>Cancelled Wednesday 22nd November 2023 at 2pm, Sheffield</p>			
	<p>Tuesday 7th November 2023 at 2pm, MS Teams (CR)</p>	<p>Thursday 23rd November 2023 at 10am Council Chamber (CM)</p> <ul style="list-style-type: none"> Doncaster and Bassetlaw Hospital Trust and. Areas for consideration to be agreed: <ul style="list-style-type: none"> A&E position Waiting lists Staff Recruitment and Retention Winter planning (c) 			
	<p>Monday 27th November 2023 at 3pm MS Teams (CM)</p>				
	<ul style="list-style-type: none"> Fairness and Wellbeing Commission 				
	<p>Wednesday 13th December 2023 at 9am, Council Chamber (CM)</p>	<p>Thursday 7th December 2023 at 2pm, Sheffield(CM)</p>	<p>Thursday 7th December 2023 at 4.30pm, Council Chamber (CR)</p>		<p>Thursday 7th December 2023 at 10am, MS Teams (CR)</p>

FP – Forward Plan Decision

CR or CM– Officer Responsible

Please note dates of meetings/rooms/support may change

	OSMC	H&ASC O&S	CYP O&S	R&H O&S	C&E O&S
	<ul style="list-style-type: none"> Finance and Performance (invite to Cabinet Members Blake and L Ball) 	<ul style="list-style-type: none"> JHOSC – Chair only as appointed Member on Committee 	<ul style="list-style-type: none"> SEND Strategy (c) Educational Outcomes (c) 		<ul style="list-style-type: none"> Street Scene (c) Green Spaces (c) Future Parks Scheme (c)
Jan	<p>Tuesday 23rd January 2024 at 10am Briefing Session MS Teams/Council Chamber (CM/CR)</p>	<p>Thursday 18th January 2024 at 10am, Sheffield CC or MS Teams (TBC)</p>			<p>Monday 22nd January 2024 at 10am Council Chamber Briefing session TBC</p>
	<ul style="list-style-type: none"> Budget Corporate 	<ul style="list-style-type: none"> JHOSC – Chair only as appointed Member on Committee 			<ul style="list-style-type: none"> Waste and Recycling to include current/future contract and changes to regulations/impact on future green agenda Heatwave Update TBC
Feb	<p>Thursday 1st February 2024 at 10am, Council Chamber (CM/CR)</p>	<p>8th February 2024 at 10am, Council Chamber (CM/CR TBC)</p>			<p>Thursday 15th February 2024 at 10am Crime & Disorder Committee, Council Chamber (CR)</p>
	<ul style="list-style-type: none"> Budget Corporate Plan 	<ul style="list-style-type: none"> Integrated Care Board – invite <p>Primary Care Access recovery plan for Doncaster area</p> <p>Pharmacy access, demands and national position</p> <p>Oral health to include Dentistry access, demands and national position</p>			<ul style="list-style-type: none"> Safer Doncaster Partnership
	<p>Thursday 22nd February 2024 at 10am, Council Chamber</p>	<p>Thursday 15th February 2024 at 10am, Sheffield CC or MS Teams (TBC)</p>			
		<ul style="list-style-type: none"> JHOSC – Chair only as appointed Member on Committee 			

Please note dates of meetings/rooms/support may change

	OSMC	H&ASC O&S	CYP O&S	R&H O&S	C&E O&S
March	<p>Thursday 28th March 2024 at 10am, Council Chamber (CM)</p> <ul style="list-style-type: none"> Finance and Performance (invite to Cabinet Members N Ball and G Jones) <p>Doncaster Delivering Together Investment Plan update – informal session following the above meeting.</p>	<p>Thursday 21st March 2024 at 2pm, Council Chamber (CM)</p> <ul style="list-style-type: none"> Public Health Protection Annual Report 	<p>Thursday 14th March 2024 at 4.30pm, Council Chamber</p> <ul style="list-style-type: none"> Social care demand management and child neglect 	<p>Thursday 7th March 2024 at 2pm, Council Chamber</p> <ul style="list-style-type: none"> Local Plan update 	

POSSIBLE ISSUES FOR FUTURE CONSIDERATION OR TO BE SCHEDULED					
	Quarterly performance 18 th July 2024 (Invite to Cllrs Smith and Nightingale)	Joint Regional Health (JHOSC) – as required Chair only to attend	Inclusion Update – Elective Home Education (December 2023 or later/possible extra Member Briefing Session)	Market and Corn Exchange update – possible invite to MAM	
	SYAC (South Yorkshire Airport City)	Dementia – possible visit to local groups re: access for people who suffer with dementia;	Universal Services - how it is being impacted by cost of living and post pandemic school language and school ready – looked at this last year	Transport	
	SLH Complaints appeal policy – with R and H briefing session new year 2024	Consultations from Directorates as required - Adult social care peer review outcome	EPIC	Biodiversity Net Gain	
	Fairness and well-being commission update prior to final document requested at 12 th October OSMC	Age Friendly City – early input, plans and practicalities – how can the Authority drive this?	Work Experience, NEET, work opportunities for SEND – include visit to cafe	1. Housing crisis – aging population – are we satisfied that the Local Authority and partners are doing everything possible to increase availability (including supported living accommodation)	

Please note dates of meetings/rooms/support may change

	Update on Community Prevention Model requested at 7 th November meeting	Invite to Aspire – Substance misuse – 2024/25		2. Regeneration and Economy: Connectivity – new technology availability, impact of working from home and town centre footfall	
		Maternity care – possibly for the future		SLH Complaints appeal policy – with OSMC briefing session new year 2024	
		Children and Young People – raft of issues on state of health – possibly joint with CYP Panel – Await Director input		Investment in apprenticeships re: retro-fitting and new heat pump systems (raised at Panel on 19 th october 2023)	
		Learning Disability and Autism Strategy review late 2023/24 work plan programme			
		Health and Well-being Strategy late 2023 / early 2024			
		RDaSH – Strategy moving forward – possible invite to address outcomes and difference being made for future delivery			
BRIEFING NOTES/FOR CIRCULATION					
			Youth offer/Hubs – integrated offer – briefing note	Housing Stock – no deposit for first time buyers impact on rights to buy and council housing stock? Overall impact on private setor availability	
				Outcomes from the OT medical assessment how it impacts on housing waiting lists (health	

Please note dates of meetings/rooms/support may change

				panel undertook dedicated meeting in 2022/23)	
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DONCASTER METROPOLITAN BOROUGH COUNCIL
FORWARD PLAN FOR THE PERIOD 1ST DECEMBER, 2023 TO 31ST MARCH, 2024

The Forward Plan sets out details of all Key Decisions expected to be taken during the next four months by either the Cabinet collectively, The Mayor, Deputy Mayor, Portfolio Holders or Officers and is updated and republished each month.

A Key Decision is an executive decision which is likely:-

- (a) to result in the Local Authority incurring expenditure which is, or the making of savings which are, significant having regard to the Local Authority's budget for the service or function to which the decision relates; or
- (b) to be significant in terms of its effects on communities living or working in an area comprising two or more wards or electoral divisions in the area of the Local Authority;
- (c) any decision related to the approval or variation of the Policy and budget Framework that is reserved to the Full Council.

The level of expenditure/savings which this Authority has adopted as being financially significant are (a) in the case of the revenue budget, gross full-year effect of £250,000 or more b) in the case of capital budget, £1,000,000 or more in respect of a single project or otherwise across one financial year.or the decision has a significant impact on 2 or more wards.

Please note in addition to the documents identified in the plan, other documents relevant to a decision may be submitted to the Decision Maker. Details of any additional documents submitted can be obtained from the Contact Officer listed against each decision identified in this plan.

In respect of exempt items, if you would like to make written representations as to why a report should be considered in public, please send these to the contact officer responsible for that particular decision. Unless otherwise stated, representations should be made at least 14 days before the expected date of the decision.

KEY

Those items in **BOLD** are **NEW**

Those items in **ITALICS** have been **RESCHEDULED** following issue of the last plan

Prepared on: XXXXXX and superseding all previous Forward Plans with effect from the period identified above.

Damian Allen
Chief Executive

MEMBERS OF THE CABINET

Cabinet Member For:

Mayor - Ros Jones
Deputy Mayor - Councillor Glyn Jones

Councillor Lani-Mae Ball
Councillor Nigel Ball
Councillor Joe Blackham
Councillor Rachael Blake
Councillor Phil Cole
Councillor Mark Houlbrook
Councillor Jane Nightingale
Councillor Sarah Smith

- Budget and Policy
- Housing and Business
- Early Help, Education, Skills and Young People
- Public Health, Communities, Leisure and Culture
- Highways, Infrastructure and Enforcement
- Children's Social Care and Equalities
- Finance, Traded Services and Planning
- Sustainability and Waste
- Corporate Resources.
- Adult Social Care

Some Decisions listed in the Forward Plan are to be taken by Full Council

Members of the Full Council are:-

Councillors Nick Allen, Bob Anderson, Duncan Anderson, Lani-Mae Ball, Nigel Ball, Iris Beech, Joe Blackham, Rachael Blake, Nigel Cannings, Glenn Bluff, Laura Bluff, Bev Chapman, James Church, Gemma Cobby, Phil Cole, Jane Cox, Steve Cox, Linda Curran, Amiee Dickson, Susan Durant, Yetunde Elebuibon, Sue Farmer, Sean Gibbons, Julie Grace, Martin Greenhalgh, John Healy, Leanne Hempshall, Charlie Hogarth, Mark Houlbrook, Debbie Hutchinson, Barry Johnson, Glyn Jones, R. Allan Jones, Ros Jones, Jake Kearsley Majid Khan, Jane Kidd, Sue Knowles, Sophie Liu, Tracey Moran, John Mounsey, Emma Muddiman-Rawlins, Tim Needham, David Nevett, Jane Nightingale, Thomas Noon, Ian Pearson, Andy Pickering, Cynthia Ransome, Rob Reid, Andrea Robinson, Dave Shaw, Glynis Smith, Sarah Smith, Gary Stapleton, and Austen White

WHEN DECISION IS EXPECTED TO BE TAKEN	KEY DECISION TO BE TAKEN	RELEVANT CABINET MEMBER	DECISION TO BE TAKEN BY	CONTACT OFFICER(S)	DOCUMENTS TO BE CONSIDERED BY DECISION MAKER	REASON FOR EXEMPTION – LOCAL GOVERNMENT ACT 1972 SCHEDULE 12A
1 Dec 2023	Additional Funding for the Specialist Safeguarding Investigation	Portfolio Holder for Children's Social Care and Equalities	Portfolio Holder for Children's Social Care and Equalities	Riana Nelson, Director of Children, Young People and Families (DCS) riana.nelson@doncaster.gov.uk		Part exempt
6 Dec 2023	To support the renewal of the Public Space Protection Order for the alleyways across the Borough.	Councillor Joe Blackham, Portfolio Holder for Highways, Infrastructure and Enforcement	Portfolio holder for Highways, Infrastructure and Enforcement	Nancy Byrne, Community Safety Officer Nancy.byrne@doncaster.gov.uk		Open
6 Dec 2023	Acceptance of the funding award of £2.7m from the South Yorkshire Mayoral Combined Authority Gainshare.	Councillor Glyn Jones, Deputy Mayor, Portfolio Holder for Housing and Business.	Cabinet	Richard J Smith, Head of Sustainability richardj.smith@doncaster.gov.uk		Open
6 Dec 2023	Quarter 2 2023-24 Finance and Performance Report.	Mayor Ros Jones	Cabinet	Matthew, Smith, Head of Financial Management Tel: 01302-737663 matthew.smith@don		Open

				caster.gov.uk, Sennette Wroot, Senior Strategy & Performance Manager Tel: 01302 862533 Sennette.Wroot@do ncaster.gov.uk		
6 Dec 2023	St Leger Homes Performance Report 2022/23 Quarter 2.	Councillor Glyn Jones, Deputy Mayor, Portfolio Holder for Housing and Business.	Cabinet	Julie Crook Tel: 01302 862705		Open
17 Jan 2024	Approval of the Council Tax Base for 2024/25.	Mayor Ros Jones	Cabinet	Alan Stoves, Head of Revenues and Benefits Tel: 01302 735585 Alan.stoves@doncaster.gov.uk		Open
17 Jan 2024	To authorise the Carers' local account (entitled Local Carers' Journey, 2023/2024) which describes what we achieved in 2022 - 2023 and priorities agreed with Doncaster people for the year ahead.	Councillor Sarah Smith, Portfolio Holder for Adult Social Care	Cabinet	Bal Mohammad, Contracts Officer, Adults, Health and Wellbeing Tel: 01302736577 Bal.Mohammed@doncaster.gov.uk		Open
17 Jan 2024	To sign off the 'Your Care and Support': Doncaster Adult	Councillor Sarah Smith,	Cabinet	Bryony Shannon, Strategic Lead,		Open

	Social Care Local Account 2024.	Portfolio Holder for Adult Social Care		Directors Office, Adults, Health and Wellbeing Bryony.Shannon@doncaster.gov.uk		
17 Jan 2024	To approve the following admission arrangements for the 2025/26 Academic Year:- Community School Admission Arrangements; Community School Nursery Admission Arrangements; Primary Co-ordinated Admission Arrangements; Secondary Co-ordinated Admission Ar	Councillor Lani-Mae Ball, Portfolio Holder for Early Help, Education, Skills and Young People	Cabinet	Neil McAllister, School Organisation Manager neil.mcallister@doncaster.gov.uk	School Admission Arrangements 2024/25 - Cabinet Report 1 February 2023	Open
26 Feb 2024	To approve the Revenue Budget 2024/25 - 2026/27	Mayor Ros Jones	Council, Cabinet	Faye Tyas, Chief Financial Officer and Assistant Director of Finance faye.tyas@doncaster.gov.uk		Open
26 Feb 2024	To approve the Capital Strategy & Capital Budget 2024/25 - 2027/28	Mayor Ros Jones	Council, Cabinet	Faye Tyas, Chief Financial Officer and Assistant Director of Finance faye.tyas@doncaster.gov.uk		Open
26 Feb 2024	To approve the Housing Revenue Account Budget 2024/25	Mayor Ros Jones	Council, Cabinet	Faye Tyas, Chief Financial Officer and Assistant Director of		Open

				Finance faye.tyas@doncaster.gov.uk		
26 Feb 2024	To approve the Treasury Management Strategy Statement 2024/25- 2027/28	Mayor Ros Jones	Council, Cabinet	Faye Tyas, Chief Financial Officer and Assistant Director of Finance faye.tyas@doncaster.gov.uk		Open
26 Feb 2024	To approve the Council's Corporate Plan 2024/25	Mayor Ros Jones	Council, Cabinet	Lee Tillman, Assistant Director, Chief Executives Tel: 01302 734552 lee.tillman@doncaster.gov.uk		Open
26 Feb 2024	To approve the Council's Pay Policy Statement for 2024/2025.	Mayor Ros Jones	Council	Rebecca Hardwick, Head of Service, Human Resources Tel: 01302 736278 Rebecca.Hardwick@doncaster.gov.uk		Open
26 Feb 2024	To approve the level of the Council Tax for 2024/25 and to pass appropriate statutory resolutions including the Council Tax requirement for 2024/25.	Mayor Ros Jones	Council	Alan Stoves, Head of Revenues and Benefits Tel: 01302 735585 Alan.stoves@doncaster.gov.uk		Open
13 Mar 2024	Quarter 3 2023-24 Finance	Councillor Phil	Cabinet	Matthew, Smith,		Open

	and Performance Report.	Cole, Portfolio Holder for Finance, Traded Services and Planning, Mayor Ros Jones, Mayor of Doncaster with responsibility for Budget and Policy		Head of Financial Management Tel: 01302-737663 matthew.smith@doncaster.gov.uk, Sennette Wroot, Senior Strategy & Performance Manager Tel: 01302 862533 Sennette.Wroot@doncaster.gov.uk		
13 Mar 2024	St. Leger Homes Performance Report 2022/23 Quarter 3.	Councillor Glyn Jones, Deputy Mayor, Portfolio Holder for Housing and Business.	Cabinet	Julie Crook Tel: 01302 862705		Open

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